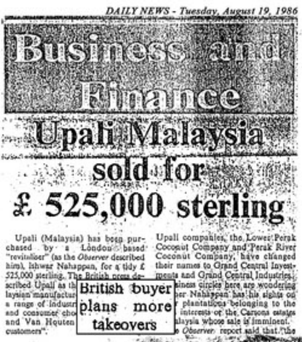
I

English Media Exposés

DAILY NEWS - Tuesday, August 19, 1986



Business and Finance

Upali Malaysia sold for £ 525,000 sterling

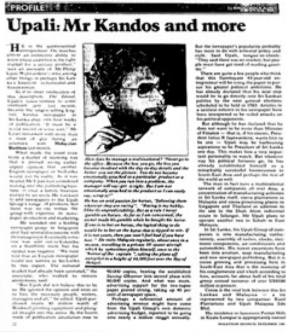
Upali (Malaysia) has been purchased by a London based "revitaliser" (as the *Observer* described him), Ishwar Nahappan, for a tidy £ 525,000 sterling. The British press described Upali as th
laysian manufactur
a range of industr
and consumer cho
and Van Houten
customers".

British buyer plans more takeovers

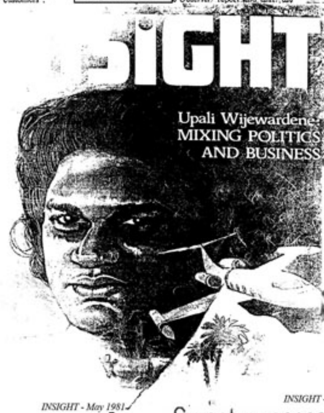
Upali companies, the Lower Perak Coconut Company and Perak River Coconut Company, have changed their names to Grand Central Investments and Grand Central Industries.
siness circles here are wondering
er Nahappan has his sights on
f plantations belonging to the
interests of the Carsons estates
alaysia whose sale is imminent.
e *Observer* report said that "the

MALAYSIAN BUSINESS - December 1981

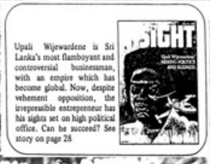
DECEMBER 1981 $1.00
BUSINESS



Upali: Mr Kandos and more

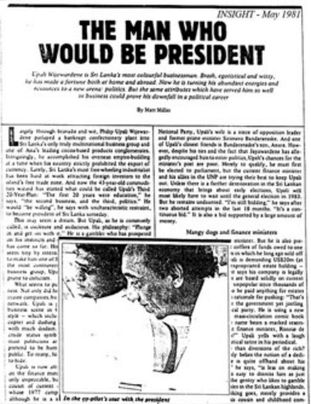


Upali Wijewardene:
MIXING POLITICS
AND BUSINESS



Upali Wijewardene is Sri Lanka's most flamboyant and controversial businessman, with an empire which has become global. Now, despite vehement opposition, the irrepressible entrepreneur has his sights set on high political office. Can he succeed? See story on page 28

INSIGHT - May 1981



THE MAN WHO WOULD BE PRESIDENT

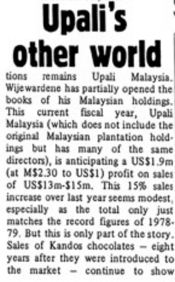
Upali Wijewardene is Sri Lanka's most colourful businessman. Brash, egotistical and witty, he has made a fortune both at home and abroad. Now he is turning his abundant energies and resources to a new arena: politics. But the same attributes which have served him so well in business could prove his downfall in a political career

By Matt Miller

Mangy dogs and finance ministers

In the co-pilot's seat with the president

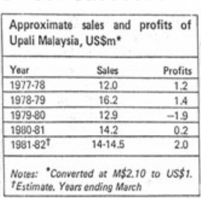
INSIGHT - May 1981



Upali's other world

tions remains Upali Malaysia. Wijewardene has partially opened the books of his Malaysian holdings. This current fiscal year, Upali Malaysia (which does not include the original Malaysian plantation holdings but has many of the same directors), is anticipating a US$1.9m (at M$2.30 to US$1) profit on sales of US$13m-$15m. This 15% sales increase over last year seems modest, especially as the total only just matches the record figures of 1978-79. But this is only part of the story. Sales of Kandos chocolates – eight years after they were introduced to the market – continue to show

INSIGHT - May 1981



Sweet success?

Approximate sales and profits of Upali Malaysia, US$m*

Year	Sales	Profits
1977-78	12.0	1.2
1978-79	16.2	1.4
1979-80	12.9	–1.9
1980-81	14.2	0.2
1981-82†	14-14.5	2.0

Notes: *Converted at M$2.10 to US$1. †Estimate. Years ending March

INSIGHT - May 1981

Upali's flag in Malaysia

Horse sense. Political sense?

INSIGHT - May 1981

Upali-central, Sri Lanka

บริษัท ยูปาลี (ประเทศไทย) จำกัด
101/28

Overtaking Sri Lanka's Kandos sales

- MAGAZINES TENDERED TO THE SUPREME COURT OF SRI LANKA WITH INTERIM REPORT - I DATED 13TH SEPTEMBER 2000

UPALI
WIJEWARDENE

A MAN NEEDED IN THIS ERA

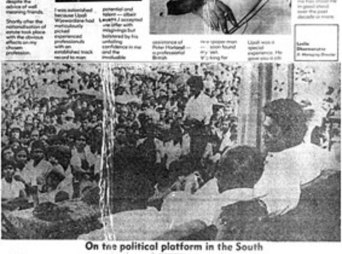
Saturday 13th February, 1993 **The Island**

II **The Island** Saturday 13th February, 1993

With the sacred relics casket during the annual Perahera, at Weherahena Buddhist Temple

"When I was young, I said to myself, I am going to be so rich that I need never, never, worry about looking at a price tag"

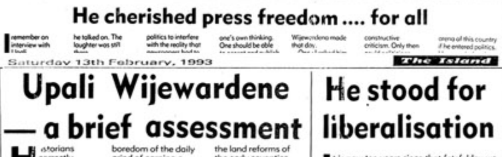
IV **The Island** Saturday 13th February, 1993



Recognised the capability of others

Working for Upali was a special experience. He gave you a job and left you to it. He never interfered or picked on trifles.

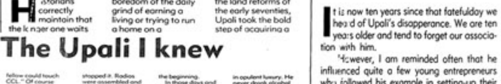
Saturday 13th February, 1993 **The Island**



Upali Wijewardene — an enigma and a legend

Between Sri Lanka's 35th independence anniversary and his birthday Upali Wijewardene
to law or medicine or pursue an academic career as the more favoured sons of this affluent, anglicised and genteel elite were
flabby, tame-cat Lake House press which was then dominating journalism. Readers lapped up the new
ballot-rigging, etc.
Anyway Upali was loyally by Jayewardene's side during both campaigns,
Malaysia's Subang Airport at 8.41 p.m. on February 13 were Mr. Ananda Pelmuhandiram, the whiz kid Financial
launched a joint air and sea search operation but had failed to find any debris of an aircraft.
At "The Island" that Monday it was
the private jet and several bodies had been found off the Indonesian island of Sumatra. I was in Fort at the time having taken a brief

VI **The Island** Saturday 13th February, 1993



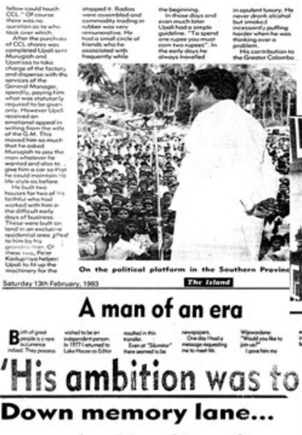
He cherished press freedom .... for all

I remember an interview with
he talked on. The laughter was still
politics to interfere with the reality that
one's own thinking. One should be able
Wijewardene made that day.
constructive criticism. Only then
arena of this country if he entered politics.

On the political platform in the South

VIII **The Island** Saturday 13th February, 1993

Saturday 13th February, 1993 **The Island**



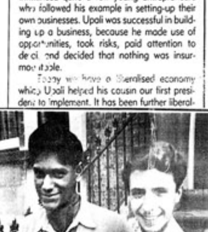
Upali Wijewardene — a brief assessment

Historians correctly maintain that the longer one waits
boredom of the daily grind of earning a living or trying to run a home on a
the land reforms of the early seventies, Upali took the bold step of acquiring a

The Upali I knew

On the political platform in the Southern Provinc

Saturday 13th February, 1993 **The Island**



He stood for liberalisation

It is now ten years since that fatefulday we heard of Upali's disapperance. We are ten years older and tend to forget our association with him.

However, I am reminded often that he influenced quite a few young entrepreneurs who followed his example in setting-up their own businesses. Upali was successful in building up a business, because he made use of opportunities, took risks, paid attention to de[illegible] and decided that nothing was insurmountable.

Today we have a liberalised economy which Upali helped his cousin our first president to implement. It has been further liberal-

With one of his English friends during student days

UPALI
Saturday February 13, 1993

On the wedding day

At the prize giving

The legend lives on

A man of an era

Birth of great people is a rare occurrence indeed. They possess
wished to be an independent person. In 1977 I returned to Lake House as Editor
resulted in this transfer.
Even at "Silumina" there seemed to be
newspapers.
One day I had a message requesting me to meet Mr.
Wijewardene: "Would you like to join us?"
I gave him my
echoed and reechoed in my mind. I already felt lighter.
The task Mr. Upali
me a weekly newspaper which had published a story about him. Pointing

Wijesoma reminisces

When Mr. Upali Wijewarde

'His ambition was to serve the people'

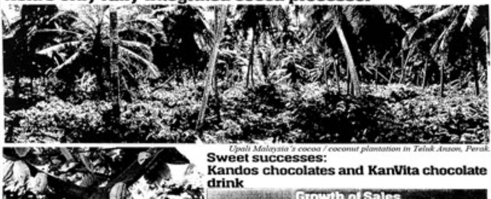
Down memory lane... the Upali we knew

A heart filled with benevolence

- NEWSPAPER SUPPLEMENT TENDERED TO THE SUPREME COURT OF SRI LANKA WITH INTERIM REPORT - I DATED 13TH SEPTEMBER 2000

THE ISLAND - Friday, 13th February, 1998

The chocolate coated world of Upali Malaysia



How his dream came true

By Lakmani R. Welgama
Chairperson

I consider it a great privilege to issue this message on the fifteenth death anniversary of Mr. Upali Wijewardene.

While others are writing extensively about personality talents and leadership qualities of Mr. Wijewardene, I make an effort here to relate something about how his dream of establishing an independent newspaper group materialised.

> Although he intimated the idea of a new paper to those who were close to him, he received little encouragement from them. Many suggested to him that he abandon the idea because of the prevailing political situation.

deserted at this hour of the day and many an eye was turned to us. I was a little embarrassed but Upali took no notice of the curious onlookers.

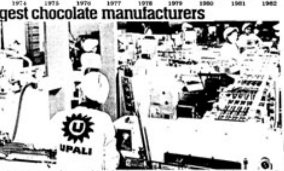
As newspapers grew in popularity, Upali became the target of attacks in many quarters especially in the political circles both in Parliament and outside. Having that iron will and being of that mettle, Upali was not in the least disturbed. To my mind there was none there who could break his will.

Upali was a Buddhist in the real sense

Asia's only fully integrated cocoa processor

Upali Malaysia's cocoa / coconut plantation in Teluk Anson, Perak.

Sweet successes: Kandos chocolates and KanVita chocolate drink

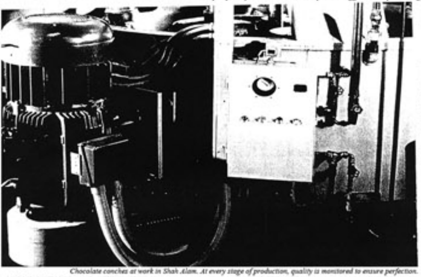


One of Asia's foremost cocoa suppliers

The Upali factory at Shah Alam is one of Asia's biggest cocoa processing plants.

One of Asia's largest chocolate manufacturers

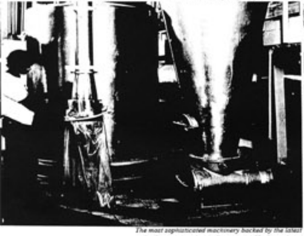
Only after passing stringent quality control, Kandos chocolates are wrapped and packed - automatically.



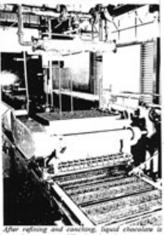
Chocolate conches at work in Shah Alam. At every stage of production, quality is monitored to ensure perfection.

POV540/B2
MONTANARI

All Upali cocoa processing plants are fully automated - from cleaning the cocoa beans to packing the end product for local sale or export .

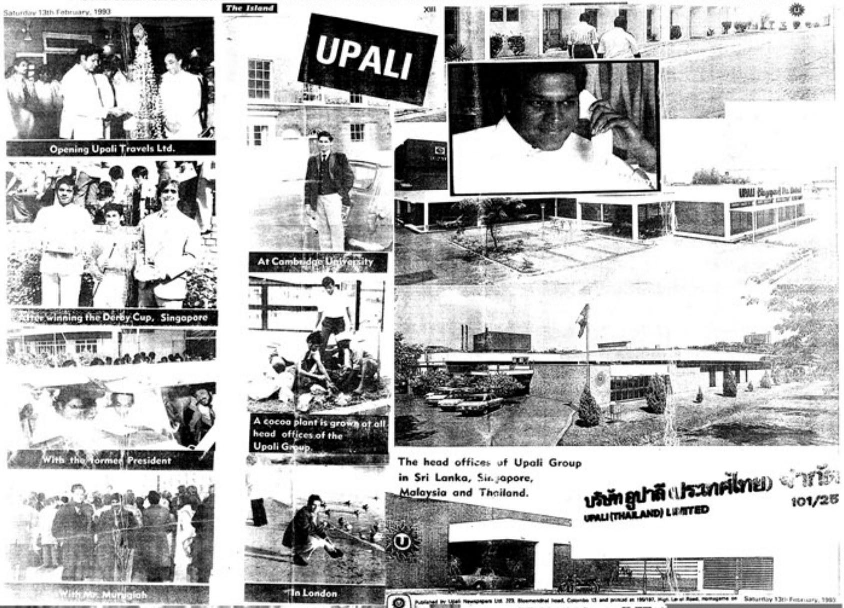


The most sophisticated machinery backed by the latest technology ensure the quality in every Upali product.



After refining and conching, liquid chocolate is moved into variety of Kandos chocolates

- *Upali Malaysia Brochure tendered to the Supreme Court of Sri Lanka with Interim Report - I dated 13th September 2000*



Saturday 13th February, 1993

The Island

XIII

UPALI

Opening Upali Travels Ltd.

After winning the Derby Cup, Singapore

With the former President

With Mr. Murugiah

At Cambridge University

A cocoa plant is grown at all head offices of the Upali Group.

In London

The head offices of Upali Group in Sri Lanka, Singapore, Malaysia and Thailand.

บริษัท อูปาลี (ประเทศไทย)
UPALI (THAILAND) LIMITED
101/25

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After winning the Derby Cup, Singapore

Upali Air's Logo

Upali Wijewardene handing over the first Mazda car assembled to late Venerable Vijitha Dharmarakkita Thera, Chief Priest, Kelaniya Temple.

Philip Upali Wijewardena (1938–1983)

- *Newspaper Supplement tendered to the Supreme Court of Sri Lanka with Interim Report - I dated 13th September 2000 + Imgaes from GOOGLE Search Engine*